# PIERSON TOWNSHIP MONTCALM COUNTY, MICHIGAN AUDIT REPORT MARCH 31, 2007

Michigan Department of Treasury 496 (02/06)

			Procedures Rep 2 of 1968, as amended an		, as amended.						
Loca	I Unit	of Gov	vernment Type			Local Unit Nan			County		
	Count	•	☐City <b>区</b> Twp	□Village	∐Other	Pierson To			Montcalm		
	al Yea arch		2007	Opinion Date Septembe	r 5. 2007		Date Audit Report S September 2				
		that			,		1 33613111331	-,			
			d public accounta <b>n</b> ts	licensed to p	ractice in M	lichigan					
We f	urthe	r affi	·	erial, "no" resp	onses have	e been disclo	sed in the financial	statements, inclu	ding the notes, or in the		
	YES	9	Check each applic	able box bel	ow. (See in:	structions for	further detail.)				
1.	×		All required compor reporting entity note					he financial state	ments and/or disclosed in the		
2.	X		There are no accum (P.A. 275 of 1980)						stricted net assets		
3.	X		The local unit is in o	compliance wi	th the Unifo	rm Chart of A	ccounts issued by t	he Department o	f Treasury.		
4.	X		The local unit has a	dopted a bud	get for all re	quired funds					
5.	×		A public hearing on	the budget w	as held in a	ccordance w	th State statute.				
6. 🗵 🔲 The local unit has not violated the Municipal Finance Act, an order issued under the Emergency Municipal Loan Act, or other guidance as issued by the Local Audit and Finance Division.								cy Municipal Loan Act, or			
7.	×		The local unit has not been delinquent in distributing tax revenues that were collected for another taxing unit.								
8.	X		The local unit only h	olds deposits	/investment	nvestments that comply with statutory requirements.					
9.	9. X The local unit has no illegal or unauthorized expenditures that came to our attention as defined in the Bulletin for Audits of Local Units of Government in Michigan, as revised (see Appendix H of Bulletin).							in the Bulletin for			
10.	X		There are no indicate that have not been communic	previously cor	nmunicated	I to the Local	Audit and Finance I	Division (LAFD).	uring the course of our audit If there is such activity that has		
11.	X		The local unit is free	of repeated	comments f	rom previous	years.				
12.	X		The audit opinion is	UNQUALIFIE	ĒD.						
13.	X		The local unit has coaccepted accounting			GASB 34 as	modified by MCGA	A Statement #7	and other generally		
14.	X		The board or counci	il approves al	l invoices pr	rior to payme	nt as required by ch	arter or statute.			
15.	×		To our knowledge, t	bank reconcili	ations that v	were reviewe	d were performed til	mely.			
includes des	uded criptic e und	in thon(s) dersig		lit report, nor for commissio statement is	do they ob n.	otain a stand	-alone audit, please	e enclose the na	ne audited entity and is not ame(s), address(es), and a		
				<u>-</u>		1100110040110	a (orner a orner jackmen		-		
Fina	ancia	1 Sta	tements								
The	lette	er of 0	Comments and Reco	mmendations	X						
Oth	er (De	escribe	2)								
			atrick, CPA, P.C.				Telephone Number 231-796-3332				
	t Add		——————————————————————————————————————				City	Slate	Zip		
21	1 Ma	aple	Street				Big Rapids	MI	49307		
Auth	orizing	CPA	Signature			nted Name		License Nu	ımber		
	Lee	<u></u>	D King to	L CPA		erry D. Kirkp	patrick	18035			

### **CONTENTS**

	Page <u>Number</u>
Independent Auditor's Report	1
Basic Financial Statements	
Government-wide Financial Statements	2
Statement of Net Assets	3
Statement of Activities	,
Governmental Fund Financial Statements	
Balance Sheet	4
Statement of Revenues, Expenditures and Changes in Fund Balance	5
Reconciliation of the Statement of Revenue,	
Expenditures and Changes in Fund Balance of	
Governmental Funds to the Statement of Activities	6
Fiduciary Fund	
Statement of Net Assets	7
Notes to Financial Statements	8-11
Required Supplemental Information	
Budgetary Comparison Schedule – General Fund	12
Budgetary Comparison Schedule – Big Whitefish Lake S/A Fund	13
Other Supplemental Information	
Balance Sheet - Non-Major Governmental Funds	14
Statement of Revenues, Expenditures and	- <del>-</del>
Changes in Fund Balance – Non-Major Governmental Funds	15

\*\*\*\*\*\*\*\*\*\*

#### TERRY KIRKPATRICK, CPA, P.C.

CERTIFIED PUBLIC ACCOUNTANT

211 MAPLE STREET P O BOX 817 BIG RAPIDS, MICHIGAN 49307-0817 (231) 796-3332 FAX (231) 796-5554

#### **Independent Auditor's Report**

To the Township Board Pierson Township, Montcalm County

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Pierson Township, Montcalm County, Michigan, as of and for the year ended March 31, 2007, which collectively comprise Pierson Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the management of Pierson Township, Montcalm County, Michigan. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Pierson Township, Montcalm County, Michigan, as of March 31, 2007, for the year then ended in conformity with accounting principles generally accepted in the United States of America.

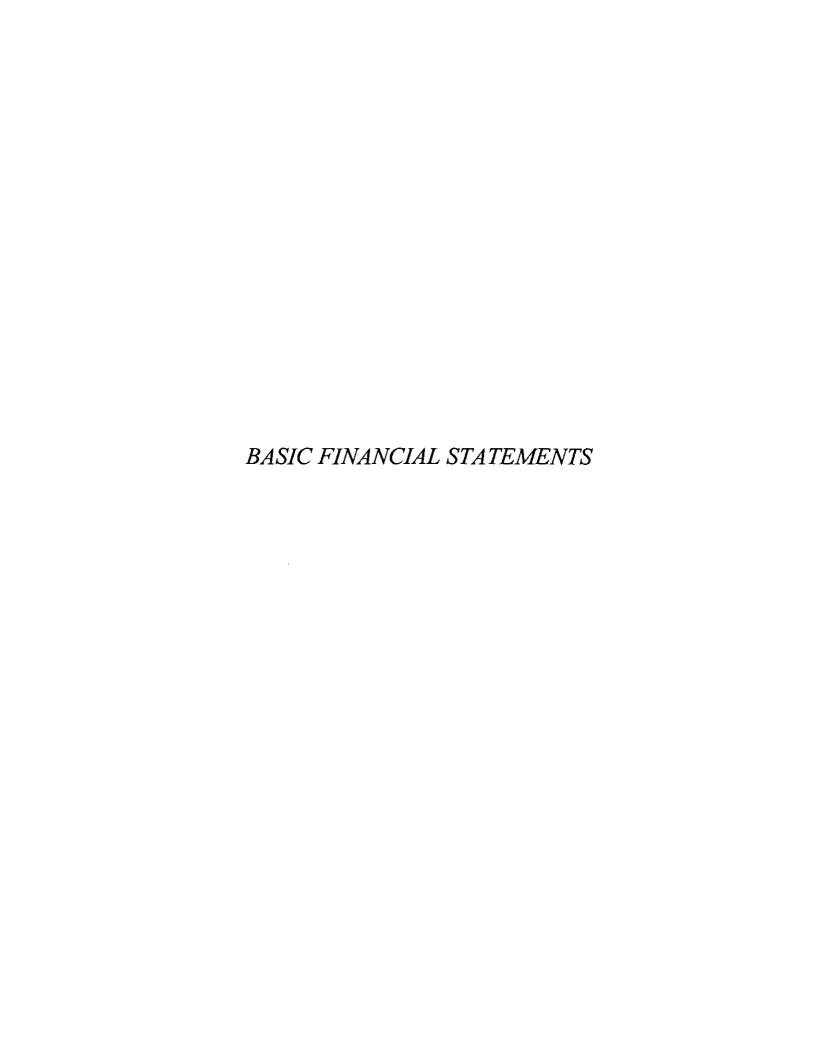
The Pierson Township has implemented a new financial reporting model, as required by provisions of GASB Statement No. 34, Basic Financial Statements – Management's Discussion and Analysis- for State and Local Governments, as of March 31, 2007. Management has elected not to present the Management's Discussion and Analysis portion of the financial statements.

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Pierson Township, Montcalm County, Michigan basic financial statements. The combining and individual non-major fund financial statements have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Big Rapids, Michigan September 5, 2007

Teny With, CPA, P.C.

1



# Pierson Township — Montcalm County, Michigan Government Wide Statement of Net Assets

March 31, 2007

With Comparative Amounts at March 31, 2006

		Govern Activ	ıl .
		<u>2007</u>	 2006
ASSETS			
Cash and Cash Equivalents	\$	609,719	\$ 578,802
Accounts Receivable		18,326	18,260
Deferred Charges - Escrow		0	4,299
Receivables - Other Governmental Units		9,873	14,028
Capital Assets (Net)		37,667	39,827
Total assets	\$	675,585	\$ 655,216
LIABILITIES			
Accrued Liabilities	\$	2,186	\$ 150
NET ASSETS			
Invested in capital assets, net of related debt		37,667	39,827
Unrestricted		635,732	615,239
Total net assets		673,399	655,066
Total liabilities and net assets	<u>\$</u>	<u>675,5</u> 85	\$ 655,216

Pierson Township — Montcalm County, Michigan Government Wide Statement of Activities For the Year Ended March 31, 2007 With Comparative Totals for the Year Ended March 31, 2006

Charges   Char	\$ 169,978 \$ 0 \$ (169,978) \$ (156,706) 65,281 0 0 (65,281) (60,587) 183,739 0 0 (183,739) (73,832) 29,367 50,850 0 0 (13,330) (11,080) 2,160 0 0 (2,160) (2,160)	\$ 463,855 \$ 50,850 \$ 0 (413,005) (271,314)	ed for general operations	962.38	1 /683/		her Revenue 25,797 5,519		l otal general revenues 431,338 411,641	:venues 431,338	:venues 431,338 18,333 1g of year 655.066	svenues 431,338 18,333 18 of year 655,066	svenues 431,338 18,333 1g of year 655,066	svenues 431,338  18,333  18 of year 655,066	svenues 431,338  18,333  18 of year 655,066  ear 673,399 \$
Expenses	169,978 65,281 183,739 29,367 13,330 2,160	li de la companya de	Property Tax, levied for general operal	State Grants Charges for Services	atomost Commission	Interest Earnings	Other Revenue	Total general revenues	oval general revenues	Change in Net Assets	hange in Net Assets Net assets - Beginning of year	hange in Net Assets Net assets - Beginning of year	hange in Net Assets Net assets - Beginning of year	hange in Net Assets Net assets - Beginning of year	hange in Net Assets Net assets - Beginning of year Net assets - End of year
	PRIMARY GOVERNMENT General Government Public Safety Public Works Cultural and Recreation Other Functions Depreciation (unallocated)	Total primary government	<u>a.</u> (	Δ (	· -		<u>ر</u>			Ū	₽ ~	บ ~	D ~~	₽~~	<u>o</u> ~ ~

The "Notes to Financial Statements" are an integral part of these statements.



Pierson Township - Montcalm County, Michigan

Governmental Fund Balance Sheet March 31, 2007 With Comparative Totals at March 31, 2006

		General <u>Fund</u>	Big Whitefish Lake S/A <u>Fund</u>	Non-Major Governmental <u>Funds</u>	Gov	Total Governmental <u>Funds</u>	2006 <u>Totals</u>
SSETS Cash and Cash Equivalents	<del>€9</del>	442,922 \$	123,536	\$ 43,261	\$ 15	\$ 612,609	578,802
Accounts Receivable Deferred Charges - Escrow		18,326 0	0 0		0 0	18,326 0	18,260 4 290
Due from Montcalm County		7,380	1,143	1,200	· 90	9,723	8,865
Due from Cemetery Fund Due from Current Tay Fund		191	0		0	161	191
Total assets	<del>⇔</del>	468,969 \$	\$ 124,679 \$		44,461 \$	638,109 \$	5,163
JABILITES AND FUND EQUITY	•						
Accrued Liabilities  Due to General Fund	<del>∙</del>	2,186 \$ 0		<del>-</del>	0 -01 8 -01	2,186 \$	150
Fund Balance - Unreserved and Undesignated		466,783	124,679	44,270	70	635,732	615.239
Total liabilities and fund equity	↔	468,969 \$	124,679 \$		44,461 \$	638,109 \$	615,580

Reconciliation of the Balance Sheet of Governmental Funds to the Statement of Net Assets

Fotal Governmental Fund Balances	Amounts reported for governmental activities in the	statement of net assets are different because:	Cost of capital assets, net of depreciation
Total	Amon	state	ပိ

39,827

37,667

615,239

↔

635,732

€⁄9

655,066

64

673,399

Net assets of governmental activities

The "Notes to Financial Statements" are an integral part of these statements.

Pierson Township — Montcalm County, Michigan Governmental Fund Statement of Revenues, Expenditures and Changes in Fund Balance For the Year Ended March 31, 2007 With Comparative Totals for the Year Ended March 31, 2006

DEVENITES		General <u>Fund</u>	Big Whitefish Lake S/A <u>Fund</u>	Non-Major Governmental <u>Funds</u>	Total Governmental <u>Funds</u>	2006 <u>Totals</u>
NEVENCES Property Tax	<b>6</b> €	96 655	\$ <del>*</del>	C	\$ 559.96	90 428
Licenses and Permits	,	16.052	0	0	16,052	12,136
State Grants		188,796	0	0	188,796	186,643
Charges for Services		74,285	0	200	74,785	104,720
Interest and Rents		23,508	4,632	1,113	29,253	12,195
Other Revenue		25,797	33,300	17,550	76,647	56,669
Transfer from BWL Fund		0	0	0	0	6,314
Transfer from LWL Fund		0	0	0	0	3,948
Total revenues		425,093	37,932	19,163	482,188	473,053
EXPENDITURES						
General Government		169,978	0	0	169,978	156,706
Public Safety		65,281	0	0	65,281	60,587
Public Works		183,739	0	0	183,739	73,832
Cultural and Recreation		0	18,288	11,079	29,367	18,099
Other Functions		13,330	0	0	13,330	11,080
Transfer to General Fund		0	0	0	0	10,262
Total expenditures		432,328	18,288	11,079	461,695	330,566
EXCESS OF REVENUES OVER		(7.235)	10 644	A 0 8	20.403	787 CV
		(007,1)	2,0	6,00,0	20,473	104,241
Fund Balance - April I,		474,018	105,035	36,186	615,239	472,752
Fund Balance - March 31,	<b>↔</b>	466,783	\$ 124,679	\$ 44,270	\$ 635,732 \$	615,239

The "Notes to Financial Statements" are an integral part of these statements.

Pierson Township — Montcalm County, Michigan Reconciliation of the Statement of Revenue, Expenditures and Changes in Fund Balance of Governmental Funds to the Statement of Activities

For the Year Ended March 31, 2007

With Comparative Amounts for the Year Ended March 31, 2006

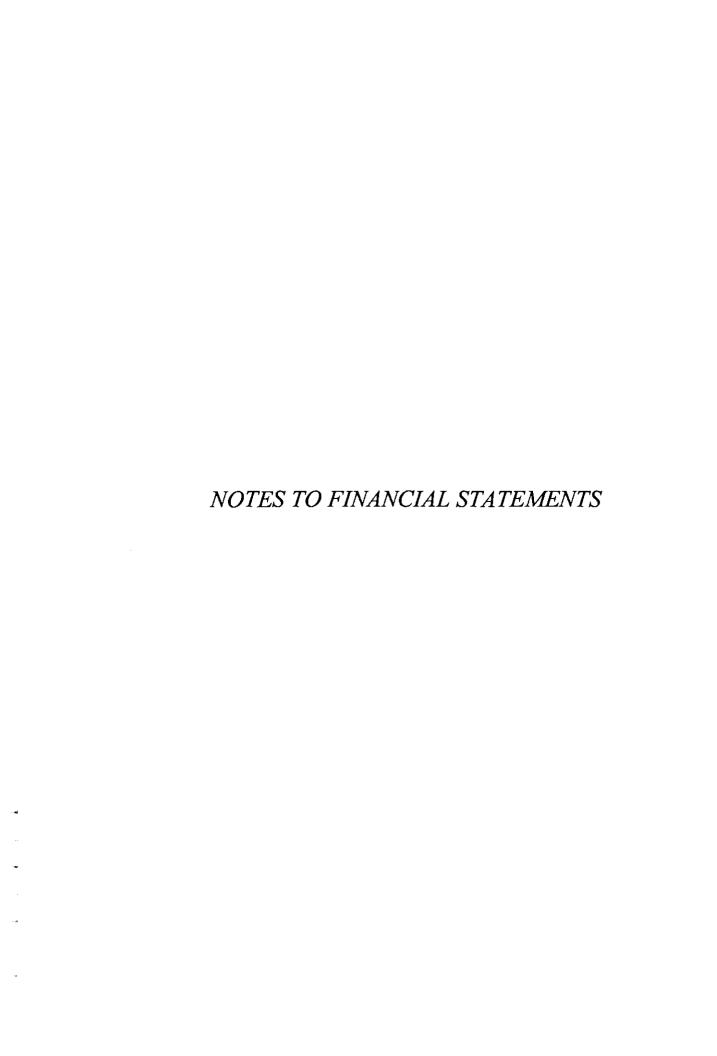
		<u>2007</u>	2006
Net Change in Fund Balances - Total Government Funds	\$	20,493 \$	142,487
Amounts reported for governmental activities in the statement of activities are different because:  Governmental funds report capital outlays as expenditures; in the statement of activities, these costs are allocated over their estimated useful lives as depreciation			
Depreciation expense		(2,160)	(2,160)
Change in Net Assets of Governmental Activities	_\$	18,333 \$	140,327

# Pierson Township - Montcalm County, Michigan

Fiduciary Fund Statement of Net Assets March 31, 2007

March 31, 2007 With Comparative Amounts at March 31, 2006

perty Tax Collection	<u>pe</u> on Fund 2006
\$ 2,150 \$	5,163
\$ 150 \$ 2,000	5,163 0 5,163
\$	\$ 2,150 \$ \$ 150 \$



#### NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of Pierson Township conform to accounting policies generally accepted in the United States of America (GAAP) as applicable to governmental units. The following is a summary of the significant accounting policies used by Pierson Township:

#### Reporting Entity

The Township is governed by an elected, five-member, Board. The accompanying financial statements present the government and its component units; entities for which the government is eonsidered to be financially accountable. Based on the application of the criteria, the Township does not contain any component units.

#### Government – Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the non-fiduciary activities of the primary government. For the most part, the effect of inter-fund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenue includes: (1a) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenue.

Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

#### Measurement Focus, Basis of Accounting and Financial Statement Presentation

District-Wide Statements - The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Fund Based Statements - Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be "available" if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures are recorded only when payment is due.

Property taxes – Pierson Township's property tax is levied on each December 1<sup>st</sup> on the taxable valuation of property located within Pierson Township as of the preceding December 31<sup>st</sup>.

#### Pierson Township - Montcalm County, Michigan

Notes to Financial Statements - Continued

For the Year Ended March 31, 2007

Although the Pierson Township 2006 ad valorem tax is levied and collectible on December 1, 2006, it is Pierson Township's policy to recognize revenue from the current tax levy in the current year when the proceeds of this levy are budgeted and made "available" for the financing of operations.

The 2006 taxable valuation of Pierson Township totaled approximately \$105,302,000, on which ad valorem taxes levied consisted of .5597 mills for the Township operating purposes. These amounts are recognized in the General Fund financial statements as Due from Montcalm County and/or as a tax revenue.

The Township reports the following major governmental funds:

The General Fund is the Township's primary operating fund. It accounts for all financial resources of the Township, except those required to be accounted-for in another fund.

The Big Whitefish Lake Special Assessment Fund is used to record special assessment and interest for expenditures for weed control in the lake.

Additionally, the Township reports the following fund types:

The Township reports a Fiduciary Fund (Agency Fund). This fund accounts for taxes and special assessments collected by the Township as an agent for other taxing units. Fiduciary Fund net assets and results of operations are not included in the government-wide financial statements. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

The Township reports two non-major special revenue funds for a cemetery fund, and also one for weed control on Little Whitefish Lake.

As a general rule, the effect of inter-fund activity has been eliminated from the government-wide financial statements.

#### Assets, Liabilities and Net Assets or Equity

Deposits and Investments - Cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value,

Receivables and Payables - In general, outstanding balances between funds are reported as "due to/from other funds". Activity between funds that is representative of lending/borrowing arrangements outstanding at the end of the fiscal year is referred to as "advances to/from other funds".

All trade and property tax receivables are shown as net of allowance for uncollectible amounts. Property taxes are levied on each December 1st and are considered delinquent on March 1st of the following year, at which time interest and penalties are assessed.

Capital Assets - Capital assets, which include property, plant and equipment assets are reported in the applicable governmental activities column in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$3,500 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of the donation.

Property, plant and equipment is depreciated using the straight-line method over the following useful lives:

**Buildings** 

40 Years

Building Improvements

15 to 30 Years

Equipment

5 to 10 Years

# Pierson Township – Montcalm County, Michigan Notes to Financial Statements - Continued

For the Year Ended March 31, 2007

Fund Equity – In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

#### NOTE B - STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

**Budgetary Information** – Annual budgets are adopted on a basis consistent with generally accepted accounting principles for all governmental units. All annual appropriations lapse at fiscal year end.

The budget document presents information by fund, function, activity and line items. The legal level of budgetary control adopted by the governing body is the activity level. State law requires the Township have its budget in place by April 1<sup>st</sup>. Expenditures in excess of amounts budgeted is a violation of Michigan Law. State law permits a township to amend its budgets during the year.

#### NOTE C – DEPOSITS AND INVESTMENTS

Michigan Compiled Laws, Section 129.91, authorizes the local governmental unit to make deposits and invest in the accounts of federally insured banks, credit unions, and savings and loan associations, which have an office in Michigan. The Township is allowed to invest in bonds, securities and other direct obligations of the United States or any agency or instrumentality of the United States; United States government or federal agency obligations; repurchase agreements; bankers' acceptance of United States banks; commercial paper rated within the two highest classifications which mature not more than 270 days after the date of purchase; obligations of the State of Michigan or its political subdivisions which are rated as investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan.

The Township has designated one bank for the deposit of Township Funds. The investment policy adopted by the Township Board in accordance with Public Act 196 of 1997 has authorized investment in bank accounts and certificates of deposit, but not the remainder of State statutory authority as listed above.

The Township's deposits and investment policy are in accordance with statutory authority.

At year-end, the Township's deposits and investments were reported in the basic financial statements in the following categories:

Governmental Activities

Cash and cash equivalents

\$ 609,719

The bank balance of the primary government's deposits is \$613,850, of which \$301,000 is covered by federal depository insurance.

#### **NOTE D - RECEIVABLES**

Receivables as of year-end for the government's individual major and non-major funds are as follows:

			Big '	Whitefish			
	G	eneral	La	ike S/A	No	n-Major	Total
Taxes and S/A Receivable from County	\$	7,380	\$	1,143	\$	1,200	\$ 9,723

#### **NOTE E - CAPITAL ASSETS**

Capital asset activity of the governmental activities for the current year was as follows:

	В	eginning			Ending
	1	Balance	Increases	Decreases	Balance
Capital assets not being depreciated Land and Improvements	\$	12,947	\$ 0	\$ 0	\$ 12,947
Capital assets being depreciated					
Buildings		67,200	0		67,200
Equipment		9,300	0		9,300
Less Accumulated depreciation for					
Capital assets		(49,620)	(2,160)		(51,780)
Net capital assets	\$	39,827	\$ (2,160)	\$ 0	\$ 37,667

Depreciation expense was not charged to activities as the Township considers its assets to impact multiple activities and allocation is not practical.

#### NOTE F - INTERFUND RECEIVABLES and PAYABLES

Receivable Fund	Payable Fund	Amount
General	Agency	\$ 150
General	Cemetery	191

#### **NOTE G – RISK MANAGEMENT**

The Township is exposed to various risks of loss related to property loss, torts, errors and omissions and employee injuries (workers' compensation). The Township has purchased workers' compensation insurance for such claims. Settled claims relating to the workers' compensation insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.



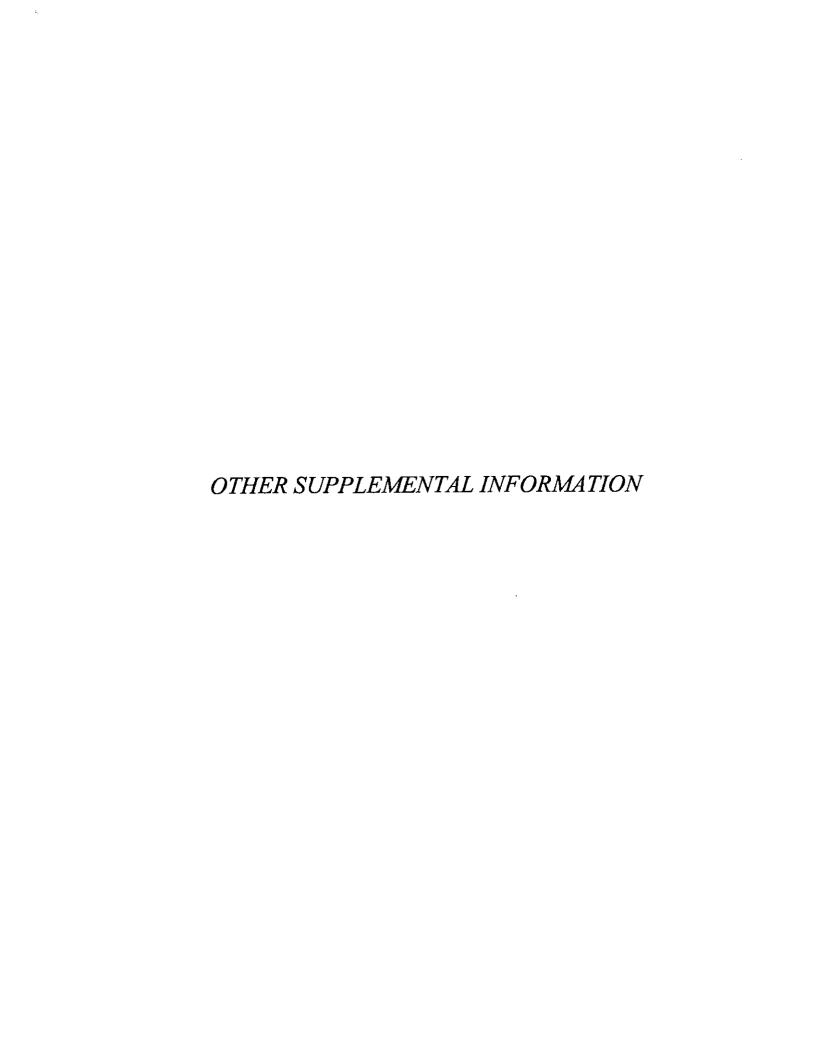
# Pierson Township – Montcalm County, Michigan Budgetary Comparison Schedule General Fund

For the Year Ended March 31, 2007
With Comparative Actual Amounts for the Year Ended March 31, 2006

	Original <u>Budget</u>	Amended <u>Budget</u>	2007 <u>Actual</u>	Variance with Final Budget Favorable (Unfavorable)	2006 <u>Actual</u>
BEGINNING OF YEAR FUND BALANCE	\$ 474,018	\$ 474,018	\$ 474,018	\$ 0	\$ 351,902
Resources (inflows)	84,000	84,000	96,655	12,655	90,428
Property Tax Licenses and Permits	7,500	7,500	16,052	8,552	12,136
State Grants	190,000	190,000	188,796	(1,204)	186,643
Charges for Services	106,000	106,000	74,285	(31,715)	104,125
Interest and Rents	8,000	8,000	23,508	15,508	10,023
Other Revenue	1,300	1,300	25,797	24,497	5,519
Transfer from BWL Fund	0	0	0	0	6,314
Transfer from LWL Fund	0	0	0	0	3,948
Amounts Available for Appropriation	870,818	870,818	899,111	28,293	771,038
Charges to Appropriations (outflows)					
General Government	51,500	47,483	43,449	4,034	30,842
Township board	17,000	17,000	13,739	3,261	14,841
Supervisor	10,000	10,000	5,457	4,543	669
Elections	36,000	36,118	36,118	0	33,367
Assessor	22,000	22,000	20,079	1,921	20,131
Clerk	2,000	2,000	1,543	457	1,145
Board of review	28,000	28,000	22,549	5,451	25,479
Treasurer	15,000	16,365	16,365	0	11,777
Townhall	17,000	17,000	10,679	6,321	13,270
Cemetery					
Public Safety					
Fire protection	50,000	50,000	46,298	3,702	48,338
Planning and zoning	30,000	30,000	18,983	11,017	12,249
•	•				
Public Works	103,300	134,223	182,866	(48,643)	72,895
Highways, streets & bridges	1,000	1,000	162,800	1,000	425
Public Drain	1,000	1,000	873	1,000	512
Street lighting	1,000	1,000	0,5	127	512
Other Functions					
Insurance and Bonds	7,000	7,000	5,690	1,310	5,918
Social security/ medicare tax	6,000	6,000	4,606	1,394	5,162
Prior Year Tax Refunds	0	2,53 <u>4</u>	3,034	(500)	0
Total Charges to Appropriations	396,800	427,723	432,328	(4,605)	297,020
Budgetary Fund Balance - March 31,	\$ 474,018	\$ 443,095	\$ 466,783	\$ 23,688	\$ 474,018

Pierson Township – Montcalm County, Michigan Budgetary Comparison Schedule Big Whitefish Lake S/A Fund For the Year Ended March 31, 2007 With Comparative Actual Amounts for the Year Ended March 31, 2006

		Original <u>Budget</u>		Amended <u>Budget</u>	2007 <u>Actual</u>	Variance with Final Budget Favorable (Unfavorable)	2006 Actual	
BEGINNING OF YEAR FUND BALANCE	<b>↔</b>	105,035	<b>↔</b>	105,035 \$	105,035	о •	8	82,320
resources (initiows) Interest and Rents Other Revenue - Special Assessments		0 33,300		0 33,300	4,632 33,300	4,632 0	33 7	1,766
Amounts Available for Appropriation		138,335		138,335	142,967	4,632	Ξ	117,386
Charges to Appropriations (outflows) General Government		0		0	0	0		1,785
Recreation and Cuitural Contract services Transfer to General Fund		75,000		75,000	18,288	56,712 0		4,252 6,314
BUDGETARY FUND BALANCE - March 31,	€9	63,335 \$	<b>⇔</b>	63,335 \$	124,679 \$	\$ 61,344 \$		105,035



# Pierson Township - Montcalm County, Michigan

Balance Sheet Non-Major Governmental Funds March 31, 2007 With Comparative Totals at March 31, 2006

	Whi	Little tefish Lake <u>/A Fund</u>	,	Cemetery <u>Fund</u>	2007 Totals	2006 Totals
ASSETS Cash and Cash Equivalents Due from County	\$	26,203 1,200	\$	0	\$ 1,200	\$ 35,300 1,077
Total assets	\$	27,403	\$	17,058	\$ 44,461	\$ 36,377
LIABILITIES AND FUND EQUITY  Due to General Fund  Fund Balance	\$	0 27,403	\$	191 16,867	\$ 191 44,270	 191 3 <u>6,186</u>
Total liabilities and fund equity	\$	27,403	\$_	17,058	\$ 44,4 <u>6</u> I	\$ 36,377

#### Pierson Township — Montcalm County, Michigan Statement of Revenues, Expenditures and Changes in Fund Balance Non-Major Governmental Funds For the Year Ended March 31, 2007 With Comparative Totals for the Year Ended March 31, 2006

	White	Little efish Lake <u>A Fund</u>	metery Fund	2007 <u>Totals</u>	2006 Totals
REVENUES Charges for Services Interest and Dividends Other Revenues - Special Assessments Total revenues	\$	0 453 17,550 18,003	\$ 500 660 0 1,160	\$ 500 1,113 17,550 19,163	\$ 595 406 17,850 18,851
EXPENDITURES General Government Recreation and Cultural Transfer to General Fund Total expenditures		0 11,079 0 11,079	 0 0 0	0 11,079 0 11,079	3,400 13,847 3,948 21,195
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES		6,924	1,160	8,084	(2,344)
FUND BALANCE - April 1,		20,479	15,707_	36,18 <u>6</u>	38,530
FUND BALANCE - March 31,	\$	27,403	\$ 16,867	\$ <u>44,270</u>	\$ 36,186

#### TERRY KIRKPATRICK, CPA, P.C.

CERTIFIED PUBLIC ACCOUNTANT

211 MAPLE STREET P O BOX 817 BIG RAPIDS, MICHIGAN 49307-0817 (231) 796-3332 FAX (231) 796-5554

September 5, 2007

Members of the Township Board Pierson Township Montcalm County, MI

We recently completed our audit of the basic financial statements of Pierson Township for the year ended March 31, 2007. During our audit, we had an opportunity to test internal controls and to observe the accounting and financial procedures and many of the general management practices of the Township. Based upon these tests and observations, there are several matters that we specifically want to call to your attention.

#### BANK RECONCILIATIONS

For many years the Treasurer has done a very good job preparing bank reconciliations to be certain that the cash balance he carries for each fund is correct.

The Clerk needs to prepare bank reconciliations (for each bank account) monthly to make certain that the cash balance she carries for each fund is correct. If there is an error in the general ledger for the cash accounts it should be corrected each month. If the Clerk does not understand how to prepare bank reconciliations she should seek assistance. Without a bank reconciliation, it is nearly impossible to know if the books contain all revenues and expenditures, as well as know whether the cash balance in the general ledger is correct.

The Clerk's record keeping has shown improvement over the years; however by not preparing monthly bank reconciliations it is nearly impossible for her to find her errors.

#### OTHER DISCUSSIONS WITH CLERK AND TREASURER

We have also discussed other topics with the Clerk and Treasurer that should be implemented to assist in the financial record keeping process. Such topics were the Clerk maintaining general ledgers for the two special assessment funds and the cemetery fund; separate receipt books for each fund; accounting for numeric numbers on zoning permits; provision for Clerk to receive copies of all bank statements and the attached images of the cancelled checks.

#### OTHER MATTERS

We have enjoyed working with your staff. Their assistance was instrumental in our timely completion of the audit.

We have submitted two copies of the audit report, the auditing procedures report, and this letter to the Michigan Department of Treasury, Local Audit Division.

If you have any questions regarding this letter or the audit, please do not hesitate to contact us.

Twy Kight CPA, P.C.